Research Finance Beyond Post-Award: F&A proposal overview, Space Survey and Changes to Come

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Agenda

- F&A Rate Proposal Overview
- Space Survey Overview
- F&A Rate Proposal Timeline
- Changes affecting FY24's F&A Rate
- Q&A





F&A Rate Proposal Overview

- F&A Rate Proposal is prepared by an institution in accordance with the federal cost principles in Uniform Guidance, 2 CFR 200 to validate its claim for the **reimbursement** of F&A costs
- The federal government mandates that schools submit the F&A rate proposal to the school's cognizant agency about every 4 years
- The F&A rate proposal is reviewed by one of two cognizant agencies, Cost Allocation Services (CAS) HHS or Office of Naval Research (ONR) DOD; we are an HHS school
- The methodology requires that allocation statistics be developed for each F&A cost grouping
- A Space Survey is used to allocate many of the Facilities cost groupings, such as Depreciation and Operations & Maintenance
- Review and negotiation process can be extensive and proposed rate and negotiated rate can be quite different





F&A Calculation Overview

Facilities Costs (Indirect Costs)

- Building Depreciation
- Equipment Depreciation
- Interest
- Non-Auxiliary Operations & Maintenance
- Library



Administrative Cost (Indirect Costs)

- President's Office
- Legal
- Human Resources
- Sponsored Programs
- Finance
- Department Administrators



Total F&A Cost

Annual Facilities and Administrative costs are aggregated and known as "Pool" costs. They are the numerator in the F&A formula.

Total Base Costs (MTDC)

- Instruction
- Organized Research (OR)
- Other Institutional Activities
- Other Bases





Modified Total Direct Cost Basis (MTDC)

- Direct costs basis are separated into Instruction, Organized Research, Other Sponsored Activities and Other Institutional Activities based on their cost types
- F&A Rate Proposal is particularly focus on the sponsored research project, and the direct cost basis for the proposal is Organized Research MTDC basis
- MTDC Total expenditure <u>less</u> Equipment >\$5k, Capital Expenditures >\$5k, Subcontracts >\$25k, Participant Support, etc. (Determination based on Uniform Guidance)
- MTDC also includes cost sharing expenditures as well





FY19 F&A Proposal Modified Total Direct Cost Basis (MTDC)

MTDC Base Calculation Process				
FY19				
	Research Expenses*			
Total Expenses	170,142,000			
Total Expenses after Adjustment**	107,927,077			
Exclusion:				
<u>Participant Support</u>	2,464,289			
Sponsored Paid Rent	31,574			
<u>Sub over 25K</u>	28,194,617			
<u>Year End Adjustment</u>	700,917			
Total Exclusion	31,391,397			
Expenses after Exclusion (Final MTDC)	76,535,680			

*Research Expenses –

This includes Sponsored research, University internal research, and other research related expenses based on Accounting practices

**Expenses after Adjustments — Adjustments include NIH Salary Cap CS, Rebates, and other requirements from the government





Direct Cost Basis

Base Type	Definition
	Separately budgeted and accounted for
Organized (Sponsored) Research (OR)	Usually awarded by sponsor based on a competitive proposal process
	•Typically funded by third parties, both Federal and non-Federal
	•Includes Federal clinical trials, research training awards, and cost sharing on sponsored awards
	•Includes any teaching, training activities, and summer school
Instruction (INS)	 Any activity supported by scholarships, fellowships and instruction training grants (sponsored instruction)
	 Unpaid students or graduate students performing TA-related activities
	Classrooms and class laboratories typically coded 100% Instruction





Direct Cost Basis

Base Type	Definition
Oth on Cooperate d	•Includes public service activity, fee-for-service activities, community outreach programs, health service programs, seminars, symposiums, and conferences, etc. funded by third parties.
Other Sponsored Activities (OSA)	Cost sharing associated with the sponsored project
	•Programs financed by federal and non-federal agencies and organizations involving work other than organized research and instruction.
Other Institutional Activities (OIA)	 Auxiliary activities (e.g. housing, athletics, bookstore, alumni services, etc.)
	•This includes space used by outside parties or agencies, emeritus professors, visiting professors, and anyone who is not funded by Northeastern.





Facilities Cost Components

- Building/Equipment Depreciation Annual depreciation expense of Buildings, Equipment, and Capital Improvement
- Interest Interest expense on debt associated with Buildings and Capital Improvement
- Operation and Maintenance Utilities, Security, Janitors, Property Insurance, Safety, Hazardous Waste, Maintenance of Facilities and Plant Administration
- Library All the library related costs





Administrative Cost Components

- **General Administration** Costs that related to general admins of University (ex: ITS, Business Services, HR, etc.)
- **Departmental Administration** Costs that related to departmental academic support
- **Sponsored Project Administration** Costs associated with administering sponsored projects at the University. (ex: Provost Research, Research Administration, and Research Finance)
- Student Services Administration Costs that related to the administration of student affairs and for services to students.
- The Administrative Costs are capped at **26%**





Indirect Cost Allocation Method

Cost Type	Cost Category	Allocation Method		Cost Type	Cost Category	Allocation Method
Facilities Costs	Building Depreciation	Space	FTE	Administrative Costs	General Admin	MTDC
	Equipment Depreciation	Space	Salary and Wages		Department Admin	MTDC
	Interest	Space	FTE		Sponsored Proj. Admin	MTDC
	O&M	Space	Salary and Wages		Student Service Admin	All to Instruction
	Library	FTE				

• Allocation method is based on the type of the cost. Same cost category can have multiple allocation methodologies





Space Survey Overview

- Target the largest, Organized Research departments, as defined by expenditures
- Determine what sponsored projects supporting the work in that space
- Include all PI's that are responsible for the space during FY2024 and occupants that spend significant time working in the space
- Information for the space survey comes from those who are familiar with the functional use of the space and the financial operations of the department, including:
 - Business Officers, Department Chairs, Principal Investigators and lab managers
- Space survey only target research laboratories.
- All remaining space is allocated to functions based on how departmental salaries are classified





Space Survey Room Type

• Survey room type

Room Number	Room Type Name	
250	Rsch/Nonclass Lab -Wet *	
251	Rsch/NonclassLab -Dry	
253	Rsch/Nonclass Lab -Computational	
255	Rsch/Nonclass Lab SV -Wet *	
256	Rsch/Nonclass Lab SV -Dry	
258	Rsch/NonclassLab SV -Computational	

- Non-surveyed spaces in the department will be functionalized using departmental salary and wage or "joint-use" statistics, including:
 - Office/Office Service (310/315)
 - Conference Rooms (350/355)
 - Open Laboratory (221/222)





Space Functionalization

- The space functions should match to the bases, which usually separated to Organized Research (OR), Instructions (INS), Other Sponsored Activities (OSA), Other Institutional Activities (OIA), and Vacant
- Speaking to the PI or a lab manager directly can help with understanding the space and what type of research projects are taking place
- Floor plans with occupant listing, departmental payroll data, effort certification reports, and PI web pages, can help understand the projects and occupants for the space
- Keep in mind that the space function should reflect the actual activities happen in the space





Challenges with the Space Survey

- Vacant/Renovation Space Vacant space needs to be identified for space survey. And if the space is under renovation, we need to know the timeframe and treat the space as vacant space before it gets occupied
- **Moves** When the PI/Department is moving, we need to identify the originally space and the new space. Find out the moving timeframe and see if the originally space will get occupied (ex: ISEC to EXP)
- Shared Space If the space is shared by multiple departments, departments need to identify their portion and provide accurate % for the functions
- Other Campuses Need help from departments to identifying research space





FY19 Space by Building Overview

• Top 10 OR heavy buildings

FY19 Organized Research Space by Building					
Building Code	Building Name	OR SQFT	OR% of Total SQFT	Total SQFT	
ISEC	Interdisciplinary Science & Eng	64,015	53%	121,110	
MU	Mugar Life Sciences Building	42,508	47%	89,497	
EC	Egan Engineering/Science Research Center	38,244	61%	62,392	
140	140 The Fenway	27,422	42%	65,672	
KI	Kostas Research Institute	16,878	36%	47,429	
HT	Hurtig Hall	16,791	35%	48,003	
DA	Dana Research Center	16,435	36%	45,233	
NI	Nightingale Hall	11,652	29%	40,603	
SN	Snell Engineering Center	9,723	18%	53,499	
WVH	West Village H	8,944	11%	79,883	

- Total SQFT, includes other buildings, is around 4M SQFT
- Totally OR SQFT, includes other buildings, is 318,073 SQFT
- OR space only 7% of totally University space





Changes for the next F&A Proposal



New Space and Campuses

EXP

- New building for FY24
- Departments and PIs moved from ISEC to EXP
- OHow much space is occupied with research?
- Apply costs into EXP space correctly

Growing Campus

- OMills College at NU in Oakland, CA
- OMarymount Manhattan College in NYC, NY
- Northeastern University (NCH) London, UK
- o????

OSA Rate to be Developed

- Other Sponsored Activities- public service activity, community outreach programs, health service programs, seminars, symposiums, and conferences, travel grants, funded by third party; activities other than instruction and organized research
- A new section to the rate agreement:
 - o Identify OSA and remove them from OR
 - Identify OSA space
 - The rate will need to be negotiated with CAS, not sure where we will end up in terms of rate
- Application of new rate





UG Impact to next F&A agreement

- Change for equipment threshold (\$5,000 -> \$10,000)
 - o This will result in less items identified as equipment, however the University currently has the threshold set at \$5,000. University will have to decide if the threshold will also increase for non-federal purchases.
 - o This will increase the research MTDC base
- Changes for subaward threshold (\$25,000 -> \$50,000) for each agreement
 - o Increase to the research MTDC Base
- Impact analysis may be needed, the MTDC base will be larger, potentially resulting in a lower rate
- Remove DS-2 requirement, still needed for federal contract (FAR requirements), so no change for NU

Northeastern University
Research Enterprise Services

Modified total direct costs, consisting of all direct salaries and wages, applicable fringe benefits, materials and supplies, services, travel and up to the first \$25,000 of each subaward (regardless of the period of performance of the subawards under the award). Modified total direct costs shall exclude equipment, capital expenditures, charges for patient care, rental costs, tuition remission, scholarships and fellowships, participant support costs and the portion of each subaward in excess of \$25,000. Other items may only be excluded when necessary to avoid a serious inequity in the distribution of indirect costs, and with the approval of the cognizant agency for indirect costs.



F&A Proposal Submission Timeline

Space Survey -> Data Review -> Submit -> Negotiation

Space Survey and Submit proposal to **DHHS-CAS** starts **Financial Data** DHHS-CAS by the end negotiation process Input CY2024 **Spring 2025** Summer 2024 **Summer 2025** Fall 2024 Winter 2024 Review with **DHHS-CAS** conducts New rate in place Northeastern review of proposal and for beginning of Leadership written data request fiscal year** ortheastern University esearch Enterprise Services *Last rate agreement took 2 years to finalize with feds **All the dates are estimates

Key Takeaway

- Department, PI, Business Unit participation is critical in capturing space accurately to maximize facilities pool
- Survey space is performed in research intense lab space only
- Important to attend the trainings and understand the space functionalization
- Changes to new rate agreement will hopefully include a new OSA rate and increased thresholds for subs and equipment due to UG makeover
- UG updates won't be fully implemented until we receive the new rate agreement (estimated FY27??)
- EXP expected to be a big driver for the rates







Questions?

